

DEFENSE BUSINESS BOARD

Meeting Minutes
August 8, 2018
8:00 AM to 1:00 PM
The Pentagon, Washington, D.C.

The Defense Business Board (DBB) is a federal advisory committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in the Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its third session for fiscal year 2018 on August 8, 2018. The meeting was closed to the public for its entire session from 8:00 AM to 1:00 PM in the Pentagon, Washington, D.C.

DBB Members (voting) (11 present)

William Simon (Chair)
Paul Dolan
Scott Dorn
Steve Fredrickson
John O'Connor
Dina Powell
Arnold Punaro
Ralph Szygenda
Cynthia Trudell
Atul Vashistha
David Venlet

DBB Staff (non-voting)

Roma K. Laster, Executive Director and Designated Federal Officer
COL John Shank, US Army, Acting Deputy Director and Military Representative
Steven Cruddas, Operations Manager
Jamie Eddie, Staff Assistant

Invited Guests (non-voting)

The Honorable James Mattis, Secretary of Defense
The Honorable Patrick Shanahan, Deputy Secretary of Defense
Kevin Sweeney, Secretary of Defense Chief of Staff
Lisa Hershman, DoD Deputy Chief Management Officer
David Tillotson III, Assistant Deputy Chief Management Officer
Tom Mooney, Chief of Staff, Office of the Chief Management Officer
Elaine Crowley, FACA Attorney, DoD Office of General Counsel
Karen Dalheim, Attorney, Standards of Conduct Office, DoD Office of General Counsel
Daniel Werfel, The Boston Consulting Group
Chandru Krishnamurthy, McKinsey & Company

CLOSED SESSION

In accordance with Section 10(d) of the Federal Advisory Committee Act, (5 U.S.C. Appendix) and 41 C.F.R. § 102-3.155, the DoD Chief Management Officer in consultation with the DoD Office of

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the General Counsel determined the meeting of the Board concerned information and matters covered by 5 U.S.C. §§ 552b(c)(1) and (c)(4), and that, accordingly, the meeting was closed to the public.

Meeting in the Chief Management Officer conference room, the Board received a “Cost of Things” demonstration from The Boston Consulting Group (Mr. Werfel). The Board also received a briefing from McKinsey & Company (Mr. Krishnamurthy) on the data results from a 2014 study conducted on DoD internal reform. The Board then moved to the Secretary of Defense conference room where Secretary Mattis and Deputy Secretary Shanahan briefed the Board on matters related to the National Defense Strategy.

ADJOURNMENT

Mr. Simon, the Board chair, in coordination with Ms. Laster, the Designated Federal Officer, adjourned the Board meeting at 1:00 PM.

By signature, certified to be accurate and complete.



William Simon
Chairman, Defense Business Board
18 September 2018